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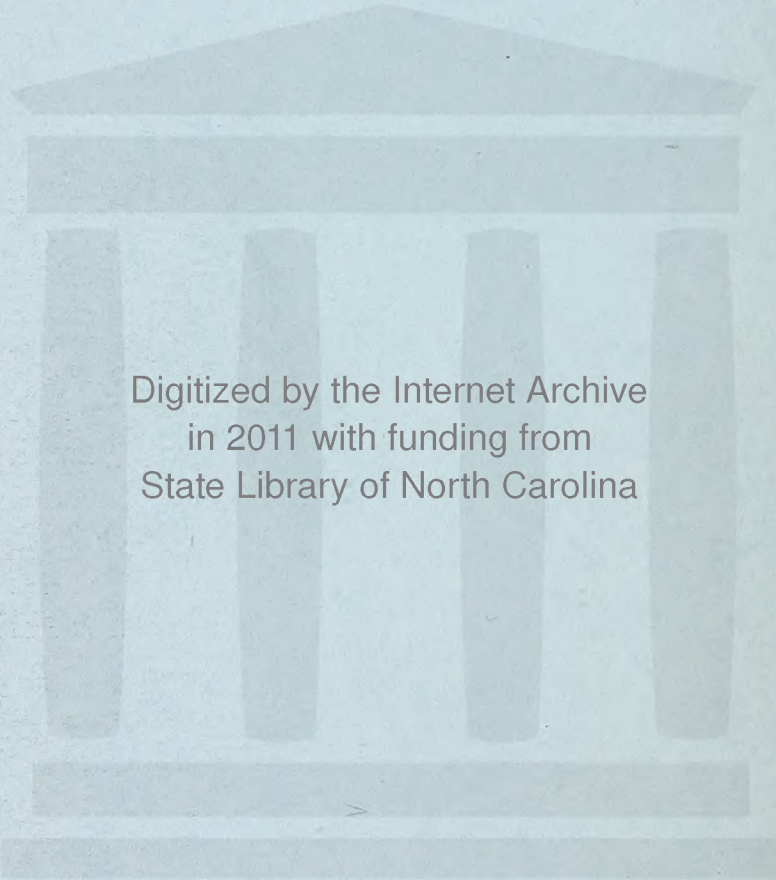
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THIRTEENTH BIENNIAL REPORT
OF THE
BOARD OF TRUSTEES
AND
SUPERINTENDENT
OF THE
Caswell Training School
FOR MENTAL DEFECTIVES
KINSTON, N. C.



FOR THE TWO YEARS ENDED JUNE 30, 1938



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OF THE

Caswell Training School

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KINSTON, N. C.



FOR THE TWO YEARS ENDED JUNE 30, 1938

PERSONNEL

BOARD OF TRUSTEES

MR. L. L. OETTINGER, <i>Chairman</i>	Kinston, N. C.
MR. W. R. ALLEN.....	Goldsboro, N. C.
DR. W. E. DAWSON.....	Hookerton, N. C.
DR. C. W. SUTTON.....	Richlands, N. C.
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MR. R. L. COBURN.....	Williamston, N. C.
MR. JOHN A. PARK.....	Raleigh, N. C.
REV. E. D. DODD.....	Norlina, N. C.
MRS. C. W. BEASLEY.....	Colerain, N. C.

OFFICERS OF THE INSTITUTION

F. M. REGISTER, M.D.	Superintendent
MIKE LEE, M.D.	Medical director
MR. S. H. STROUD	Business manager
DR. G. W. PRICE	Dentist
MISS EDITH WLADKOWSKI	Psychologist
MRS. B. S. BARNES.....	Principal of school department

TEACHERS

MISS ROWENA TULL	MRS. ETHEL HUGHES
MRS. MARK HILL	MRS. RAYMOND ASKEW

MRS. WILBUR DAWSON

MRS. TEXIE B. LEHMAN, R.N.	Head nurse
MRS. FLORENCE LEONARD	Head matron
MRS. M. V. HARLAN	Supervisor of girls & boys
MISS MARGUERITE THOMAS	Secretary to superintendent
MISS MARY LEE UTLEY	Assistant to business manager

LETTER OF TRANSMITTAL

*To His Excellency, Hon. Clyde R. Hoey
Governor of North Carolina*

DEAR SIR:

I have the honor of transmitting to your Excellency the biennial report of the board of trustees and superintendent of the Caswell Training School for mental defectives for the two years ended, June 30, 1938.

Respectfully submitted,

L. L. OETTINGER, *Chairman.*

REPORT OF SUPERINTENDENT

To the Honorable Board of Trustees of Caswell Training School

That those who are not familiar with this institution may have some knowledge of it, I shall endeavor to give a short history of the institution, its purposes and what its goal should be.

The Caswell Training School was created by an act of the Legislature in 1911; the first inmates were admitted in 1912. It began its existence with three buildings. We now have seventeen buildings for the institution and seventeen employees' houses. We have one hundred employees at this time.

Its first superintendent was Dr. Ira M. Hardy; the second was Dr. C. Banks McNairy; the third Dr. W. H. Dixon; Dr. Murphey was its fourth superintendent who was appointed and resigned in two weeks, and I came as superintendent on September 1, 1933.

The purposes of the Caswell Training School are prescribed by Consolidated Statutes as follows:

(a). To segregate, care for, train and educate mental defectives;

(b). To disseminate knowledge concerning the extent, nature, and menace of mental deficiency;

(c). To suggest and initiate methods for its control, reduction, and ultimate eradication from our people;

(d). To maintain a bureau for instructing the public with reference to the care of mental defectives who remain in their homes, for the care of discharged inmates;

(e). To maintain a psychological clinic for study and observation of mental defectives charged with crime, and to give expert advice in all cases of mental defectives.

The Consolidated Statutes designates persons who may be admitted to the Caswell Training School:

(a). Feeble-minded and idiotic boys and girls between the ages of six and twenty-one years.

(b). Feeble-minded women between the ages of twenty-one

and thirty years who are not pregnant or helpless, and who are not affected with epilepsy or with a contagious or communicable disease and feeble-minded girls who are not pregnant.

(c). Feeble-minded and mentally defective persons of any age when in the judgment of the officer of public welfare and the board of directors of said institution it is deemed advisable.

All the purposes of the school as laid down by the law creating the school have never been attained in the fullest sense. To attain these purposes to the greatest degree is our goal. More money, much thought and hard work must be put into this enterprise to make it function properly and go forward or, after twenty-six more years we will be in an unenviable position, buildings out of repair, grounds in a deplorable state, and only a few children capable of going out from this institution and earning a living and taking their places in the community. Few have ever been sent from this institution. In 1925, the daily per capita cost was \$1.15; in 1932 the per capita cost was 39 cents. A drop almost as fatal as a fall from an airplane. In 1925 per capita was probably too high and the 1932 per capita was entirely too low. In 1937 per capita of 74 cents per day is still entirely too low. To clothe, feed, house, teach, give medical and hospital attention for 74 cents per day, per child is entirely too low and we are ashamed of it.

There are one hundred employees. Every department has a competent head. All departments are under the supervision of the business manager except the medical department and the department of supervising boys and girls. Children are used in every department, working of course under supervision. There are three things gained by having children help in the work of the school:

1. They learn to do things.
2. They are kept out of mischief by being busy.
3. Their work is of a monetary value to the institution.

The children do all the sewing and mending—all garments are made here except overalls. They do all the laundry, milking, some farm and garden work, take care of the buildings, help prepare vegetables and wait on tables, work in the hospital as nurses' helpers, help take care of hogs, cows, mules and chickens.

The boys help make our mattresses and help run the sterilizer where clothing, mattresses and bed clothing are continually being sterilized. In fact, all that are capable of doing anything are kept employed in work or in school. We hope the next Legislature will especially appropriate enough money to pay the girls and boys who work at least ten cents per week. For the last year we have been paying the children that work a nickel or dime a week. We have been taking this out of a childrens' fund contributed by friends of the institution. We hope the state will take this over as it is very hard and uncertain to raise this money each week and it seems now we will even have to cut this small stipend. Even patriotic Legislators want a pay day, in fact, we all do. This pay day for the girls and boys is a great incentive to thrift and good behavior. Only those who have good deportment are paid. A great many of them spend their earnings for extra clothing, which is a help to the school. Nothing makes a boy or girl feel better or adds more to their self-respect than to be able to walk into a store and buy something with money they have earned.

An integral part of our institution is the academic division known as the school department. Of course, every department is considered a part of the school work. We do not and cannot maintain grades in our school division since the mental ages of the children and the chronological ages do not correspond. Therefore, our teaching is in groups and teachers to do successfully this line of work should have special training for this. The academic work done here seldom goes beyond the fourth grade.

In our music department more children can participate than in any other department of the institution. This seems to appeal to them more than anything that we have and brings more happiness to the children because any kind of music appeals to them. We have a most excellent glee club. A few of them can participate in instrumental music, as there are some who have talent of this kind.

Our craft department is another popular department for the girls. They take great pride in making beautiful and rather intricate things. Satisfaction comes from a task well done and also in selling these things and getting some money to buy little intimate things that all women so much desire. Our school begins September 3rd and runs nine months.

The doctors in charge of the State Hospital at Goldsboro have examined some of our children in their hospital. We carry children to the orthopedic clinic at Goldsboro.

The movement of population for 1937-38 is as follows:

Number of children in institution June 30, 1937	662
Number of children admitted during year	56
Number of children discharged during the year	3
Number of children died during year	17
	<hr/>
Total in institution June 30, 1938	698

The state and P.W.A. built eight fireproof dormitories which accomodate twenty-five children each and a splendid auditorium seating five hundred children. Placed around the auditorium are six classrooms.

RECOMMENDATIONS

I am going briefly to state the needs of our institution as we, who are employed here, see it:

Two kindergarten teachers full time, and also the present craft teacher to be on twelve months' time.

We should have a whole-time chaplain. In 1935 we had one for three months. The school paid his salary for two months and a friend of the school paid for one month.

We have started a fund for building a children's chapel. We would be proud to have the legislature appropriate \$4,000.00 for a children's chapel.

With this arrangement, counties would, I believe, be more interested in the placement and parolement of children—"Where our treasure is there our heart is also."

Would recommend that the Caswell Training School be not further enlarged, but that another school of like kind be established in the western part of the state. It does not seem to matter how large you make a college, but it does matter about a training school for retarded children. Each individual child must have personal attention. If another school like Caswell is not built, a feasible proposition would be this: build a place for idiots two miles from the present Caswell Training School on land that already belongs to the school, the care of these idiots

to be under the present administration. This place to take care of all the idiots we now have and four hundred additional ones. Idiots need only kind custodial care. By making this move, we would have additional space at the present school for 150 teachable children. Our waiting list consists of around 1200 children that we have no room for.

Respectfully submitted,

F. M. REGISTER, *Superintendent.*

BIENNIAL REPORT OF MEDICAL DEPARTMENT CASWELL TRAINING SCHOOL

June 30, 1936-38

Year 1936-37

HOSPITAL DEPARTMENT:

Individual patients treated in hospital	350
Hospital days	9,709
Daily average	28 plus
Dispensary	12,848
Out patient department	11,000

VENEREAL CLINIC:

Wassermanns taken	289
Wassermanns positive	76
Wassermanns negative	213
Individual patients with positive Wassermanns	49

NURSES:

Graduate nurses	2
Undergraduate nurses	4

DEATHS:

Inmates died	18
--------------------	----

All employees received general medical care.

Year 1937-38

HOSPITAL DEPARTMENT:

Individual patients treated in hospital	385
Hospital days	11,063
Daily average	28 plus
Dispensary	11,900
Out-patient department	13,280

VENEREAL CLINIC:

Wassermanns taken	72
Wassermanns positive	59
Wassermanns negative	13
Individual patients with positive Wassermanns	25

NURSES:

Graduate nurses	1
Undergraduate nurses	6

DEATHS:

Inmates died	16
--------------------	----

All employees and inmates received typhoid vaccination this year. Employees also received general medical care.

MIKE LEE, *Medical Director.*

DENTAL DEPARTMENT

1936-37 and 1937-38

Amalgam	201
Extractions	297
Cleaning	702
Cases of Vincent's treated	411
Silicate fillings	50
Cement fillings	7
Total treatments	1,168

G. W. PRICE, *Dentist.*

REPORT OF SCHOOL DEPARTMENT

The following report of the school for the year ending May 31, 1938 is hereby submitted.

The enrollment and plan of organization are as follows:

	<i>Boys</i>	<i>Girls</i>	<i>Total</i>
Enrollment September 1, 1937	88	184	272
Enrollment May 31, 1938	140	186	326
Kindergarten	36	18	54
Pre-primary	22	18	40
Primary	20	14	34
Intermediate	16	21	37
Advanced	10	21	31
Music	45	104	149
Craft	18	145	163
Household arts		21	21
Dancing	30	11	41

The school program has stressed a specific project each year. This year it has been our study of North Carolina. This was carried out effectively by each teacher in her classroom activities and programs.

The kindergarten classes for the morning periods were held in the classroom which is equipped with small furniture and all supplies needed to carry on efficiently kindergarten work. In the afternoons the teacher went to the cottages where she conducted sewing classes, played games, read stories or supervised the small boys in carpentry work. Some of the kindergarten girls have made nice aprons, quilts, napkins and table runners, while others were made happy in the completion of simple gingham bags put together with stitches made uneven because of lack of muscle control.

Due to the large number of pre-primary children it was necessary for two classes. These children have a range in mental age from four and one-half to six and one-half. All the reading of these groups was presented in an interesting play-like manner through work booklets, wall charts, word charts, games and any device that appealed to the child. Their language study was simple discussions of North Carolina flowers and trees. Number work with these groups consisted of counting and simple adding. They

studied the formation of letters and words and did free hand cutting and drawing.

Both primary classes did splendid work this year. They found the North Carolina nature study most interesting and enjoyed several trips to the woods looking for wild flowers. They made two sets of booklets and read three pre-primers and five primers during the year. Most of these children have written nice letters home each month. Their arithmetic was correlated with reading by oral problems involving simple addition and subtraction and counting.

The intermediate boys and girls did first and second grade work. The advanced intermediate group studied North Carolina history and geography. The girls in this group learned to sew, cook and weave rugs. Several of the boys learned to weave rugs and one boy made a lovely hooked chair mat.

The advanced girls and boys have read two North Carolina histories and quite a number of North Carolina booklets. The Lenoir County Library allowed us to get books every month, and the taste of the readers improved so much that books which would not have been considered a year ago were in constant circulation and enthusiastically talked about. This has strengthened our belief that our children do have the ability to appreciate good books if they are brought to them in the right way. Twice a week the advanced girls had lessons in domestic science. This work was planned to give the girls systematic, careful training along lines of simple cooking, sewing and other house work. Some girls learned to bake bread, cakes and pies. Every girl made an apron, two towels, several napkins and table mats to be used in the cooking class. Some of these girls did beautiful embroidery and many of their articles found ready sale.

The advanced boys and girls studied North Carolina wild flowers. They painted North Carolina seals and flags and made notebooks with drawings and information gathered about wild flowers. Mrs. Hughes took them on several excursions into fields and woods collecting flowers. A number of girls painted wild flowers in a decorative way in paper plates. They sold quite a number of these and placed some as a border above the blackboard in their classroom. We used a map of the plant life of North Carolina in this study.

The craft and manual arts accomplishments have been markedly outstanding. The boys have shown improvement in their rug weaving and wood work. The latter work is on a very small scale as we do not have adequate room or equipment for it.

The girls are trained in drawing, painting, embroidering, crocheting, basketry, appliqueing, rug weaving, cut work, needle point and all kinds of plain sewing. Three girls embroidered lovely wall hangings and all of the advanced girls helped with the costumes. Several girls and boys did some clay modeling. We hope to do more of that next year.

A small exhibit of crafts was taken to Richmond in May for the Ameri-

can Conference on Mental Deficiency. It compared favorably with other exhibits and received very complimentary remarks.

Since the work in all departments of the school centered around our state this year, the songs learned by all music groups were "The Old North State" and "Carolina." Chapel programs have been given each Sunday and Wednesday. Quite a number of songs from our new hymnals have been learned this year. The work with the younger group centered around the operetta, "The Magic Dream" which was given for a chapel program. This was well rendered by the children, and they were anxious to repeat it. The glee club has presented programs at the Grainger high school, Dover high school, Wheat Swamp school, Contentnea and a sacred concert at the Gordan Street Church of Christ. Christmas Eve night they rode through the streets of Kinston singing Christmas carols. In addition to these, many impromptu programs have been given for visitors from other schools and towns, who have visited our school. The children have been well received by everyone and we are proud of them in their contacts with others.

Christmas, the choir, vested for the first time, sang a lovely sacred cantata, "The Child Jesus." It was a most impressive service. The beautiful choir arrangement of the stage with cathedral windows and lighted candles gave a most reverent atmosphere to the program. The windows were painted by the craft teacher with three of her pupils helping.

On May 24, the well known fairy tale "Cinderella" was given by twenty-seven of our boys and girls. It was a most enjoyable performance and was well received by a large audience.

All the teachers have shown interest in their class room work, the individual problems of the children, and have embraced every opportunity of attending any lecture or conference which would improve their teaching technique and the better understanding of the children's problems. We have joined the national Mental Hygiene Society and the state Mental Hygiene Society. Twice each month during the school year, we attended a class for a study in child psychology and the general theme of mental hygiene. This has meant a great deal to all the teachers and we hope to continue the study next year.

MRS. B. S. BARNES, *Principal.*

BIENNIAL REPORT OF THE PSYCHOLOGIST 1936-38

The work of the psychologist consisted of giving psychological examinations, directing case conferences, rendering consultation service, giving lectures, holding demonstration clinics, doing research and the training of a junior psychologist.

Examinations were given to institutional and extra-mural cases. All those who were newly admitted were thoroughly examined to determine their mental level, special capacities, and personality make-up in order to

affect adequate building and school placement, and to give the staff a better understanding of the type of training to be given in each case. Re-examinations were given to those not examined for a number of years, to those who needed further study in order to help them make a better adjustment in the institution and to those referred by the heads of the different departments because of various disciplinary and other problems.

On Monday and Thursday of each week, mental examinations and other psychological service was rendered to extra-mural cases. One hundred and thirty-two cases were examined for twenty-eight counties upon the request of public welfare officers, school principals, parents and others pending admission to Caswell Training School, for orphanage placement, for foster home placement and to aid in better home and community adjustment. In all cases reports of the findings including recommendations were sent to the respective agencies by whom the cases were referred. Eleven children were also examined for Kennedy Home and eleven women at the State Farm Colony.

On these clinic days 209 examinations were given to children in the Kinston public schools. The psychological findings were discussed with Major W. A. Graham, superintendent of the Kinston schools, the principals and teachers. Grade placement was planned and many of these children now make up the special classes which were opened in the Kinston schools. In many instances the parents were interviewed and recommendations were made toward more adequate home and vocational training. A number of children with very decided emotional difficulties were also dealt with.

Case conferences were held once a week in the office of the psychologist where the psychological findings of the newly admitted individuals to Caswell Training School were discussed, the adjustment problems of others considered, and plans worked out toward more effective ways of dealing with them. Dr. F. M. Register, superintendent, the supervisor for boys and girls, the head nurse and the principal attended regularly. Others present were the teachers, matrons and attendants and other employees who in one way or other were concerned with the adjustment and general welfare of those children considered each week. At these conferences, the psychologist, on the basis of her psychological findings, recommended ways in dealing with each particular case including building and school placement for those newly admitted.

Consultation service was also rendered to the heads of individual departments and to other employees who needed help in their work with the children. This was not given at regular times but upon appointments and when the psychologist made rounds in the buildings. Conferences were also held with parents or other relatives of newly admitted children.

Regularly, one evening each month a talk was given to the employees of this institution. Questions were answered and discussions led. These talks and discussions have been intended to give the employees a better understanding of the nature of mental deficiency and to aid them in their contacts with the children in this institution.

Groups of demonstration clinics were conducted for professional students from the University of North Carolina, Duke University and for a group of public health men. Seven such demonstration clinics were held. Talks were also given by the psychologist to classes of high school students and other groups visiting this institution.

Upon the invitation of different organizations, over twenty-five talks were given on various phases of mental hygiene to parent-teacher's associations and other civic and educational groups in Lenoir, Duplin, Craven and Wayne counties.

Some research has been done by the psychologist in Caswell Training School. A paper on mental growth among the children in this institution was presented at the 1938 annual convention of the American Association on Mental Deficiency during the last of April in Richmond, Virginia.

For over five months, a junior psychologist was given training in the psychological clinic in exchange for her volunteer services to the institution. It would seem of great advantage to this institution as well as to professional students (psychologists, social workers and special grade teachers) if such internships were permanently established in Caswell Training School.

This report has been made from the records kept by the present psychologist who came here September 1, 1936 and from the records of work done by her predecessor, Miss Hazel E. Wertman, during July and August, 1936.

EDITH WLADKOWSKI, *Psychologist.*

TABLE NO 1
GENERAL INFORMATION

1. Date of opening	1912
2. Plant:	
Value of property:	
Real estate, including buildings	\$ 1,197,206.40
Personal property	42,925.00
Total	\$ 1,240,131.40

	YEARS ENDED					
	June 30, 1937			June 30, 1938		
3. Total acreage owned	758			911		
Acreage rented	0			0		
Acreage cultivated	550			617		
4. Officers and employees actually in service at end of year	Males	Females	Total	Males	Females	Total
Superintendents	1	0	1	1	0	1
Assistant physicians	1	0	1	1	0	1
Medical internes	0	0	0	0	0	0
Clinical assistants	0	0	0	0	0	0
Stewards—business manager	1	0	1	1	0	1
Visiting dentists	1	0	1	1	0	1
Graduate nurses	0	2	2	0	1	1
Matrons, nurses, attendants	10	24	34	11	36	47
Psychologists	0	1	1	0	1	1
All other officers and employees	28	19	47	28	23	51
Total	42	46	88	43	61	104

TABLE NO. 2
POPULATION MOVEMENT

	YEARS ENDED					
	June 30, 1937			June 30, 1938		
	Males	Females	Total	Males	Females	Total
1. Inmates on books first of year:						
In institution.....	280	345	625	308	355	663
On parole or otherwise absent.....	3	0	3	0	2	2
Totals.....	280	345	625	308	355	663
2. Admission during year:						
First Admissions.....	38	16	54	30	25	55
Readmissions.....	0	5	5	0	0	0
Transfers from other institutions.....	0	0	0	0	0	0
Totals.....	38	21	59	30	25	55
3. Total on books during year.....	318	366	684	338	380	718
4. Separation during year.....	3	0	0	0	2	2
Deaths in institution.....	7	11	21	11	6	17
Totals.....	10	11	21	11	8	19
5. Inmates on books at end of year:						
In institution.....	308	355	663	327	372	699
On parole or otherwise absent.....	0	0	0	0	0	0
Totals.....	308	355	663	327	372	699

TABLE NO. 3
DURATION OF INSTITUTION LIFE OF THOSE DISCHARGED WITH REFERENCE TO MENTAL STATUS

Year Ended June 30, 1937

Mental Status	Total	Less than 1 month	Less than 1 year	1 to 2 years	2 to 3 years	3 to 4 years	4 to 5 years	6 to 8 years	8 to 10 years
Idiot.....									
Imbecile.....	1		1						
Moron.....	2		2						
Borderline.....									
Dull normal.....									
Totals.....	3								

Year Ended June 30, 1938

Mental Status	Total	Less than 1 month	Less than 1 year	1 to 2 years	2 to 3 years	3 to 4 years	4 to 5 years	6 to 8 years	8 to 10 years
Idiot.....									
Imbecile.....	1								
Moron.....									
Borderline.....	1	1	1						
Dull normal.....									
Totals.....	2	1	1						

CASWELL TRAINING SCHOOL
KINSTON, N. C.

FINANCIAL REPORT

FOR THE TWO FISCAL YEARS ENDED
JUNE 30, 1937 AND JUNE 30, 1938

EXHIBIT "A"

Revenues and Expenditures

PERMANENT IMPROVEMENT FUND

For the two years ended June 30, 1937-38

	Fiscal Year 1936-1937	Fiscal Year 1937-1938
Unexpended balance June 30, 1937	\$237.81	
Unexpended balance June 30, 1938		\$357.99

EXHIBIT "B"

Revenues and Expenditures

MAINTENANCE FUND

For the two years ended June 30, 1937 and 1938

REVENUES		
	Fiscal Year 1936-1937	Fiscal Year 1937-1938
Appropriations	\$168,255.00	\$175,392.00
Institutional receipts	9,676.68	9,454.86
Total revenue	\$177,931.68	\$184,846.86
EXPENDITURES		
Administration	\$ 10,220.15	\$ 11,579.22
Professional care & treatment	31,296.21	39,360.95
Custodial care	41,913.04	51,982.86
Operation of plant	19,235.98	23,320.11
Maintenance of plant	14,769.02	12,772.16
Agricultural	21,648.35	29,174.42
Additions and betterments	35,267.47	7,028.12
Total expenditures	\$174,350.22	\$175,217.84
Balance reverted to Gen. Fund	3,581.46	9,629.02

EXHIBIT "C"

AVERAGE POPULATION AND MAINTENANCE PER CAPITA COST

For the two years ended June 30, 1937, and 1938

Office and administration	\$ 15.63	\$ 16.61
Medical & surgical care	11.58	12.16
Nursing and attendance	27.73	34.53
Instructional	8.54	9.78
Subsistence	40.60	44.92
Housekeeping	8.14	14.44
Wearing apparel	11.45	9.87
The laundry	3.28	4.66
Auxiliary to cus. care62	.69
Operation of plant	29.41	33.46
Maintenance of plant	22.58	18.33
Agriculture	33.10	41.85
Additions and betterments	53.93	10.08
Total	\$266.59	\$251.38
Average number of patients	654	697

Report of Business Manager for the Year Ending June 30, 1938

To MR. L. L. OETTINGER, *Chairman*
Board of Trustees:

The present business manager came to the institution November 22, 1937, succeeding Mr. W. W. Griffin. This report and the farm statement are based on a full twelve-month period but the financial exhibits presented herewith cover the two-year period ending June 30, 1938.

The permanent improvement appropriation for the two years was a rather small one, totaling \$20,000.00, covering the following projects:

- (a)—A farm was purchased for \$16,000.00 which is known as the Dr. Hardy Farm, consisting of 153 acres.
- (b)—We now have a project before the WPA for the purpose of constructing a summer cottage and a two-acre playground. As yet this project has not been approved by the WPA; however, if it is approved it will cost the school \$394.70, and the federal government \$2681.16 which makes a total cost of \$3075.86.
- (c)—An implement shed, 120 ft. by 32 ft. wide has been built at a cost of \$1,396.98.
- (d)—\$1,500.00 was appropriated for the specific purpose of installing a pasteurizing plant in our milk-room. This money has not been spent as we do not think it advisable or economical to install the machinery in our present dairy barn since the barn we are now using is beyond any type of economical repair work and we are in hopes of securing a new dairy barn under the present PWA program.

During this administration it has been necessary for us to spend a great deal of our time and much of our money in keeping the property in repair and in working condition. The following are some of our major projects that have been completed and paid for out of our maintenance appropriation:

- (a)—Painting exterior and interior of buildings—the bathrooms in Tapp, Dawson, Austin, Wooten, and Pollock buildings; the hospital, including halls, wards, bathrooms, closets, and all private rooms; kitchen and dining room, and thirteen employees' houses.
- (b)—Repairing roofs—the kitchen has been re-covered, using new sheathing and asbestos shingles; the roofs on the McNairy, Cartwright and Dawson buildings have been recoated with asbestos paint.

The eight new colony buildings and the auditorium have been re-worked. However, this roof work was done by the Phillip Carey Company, under the direction of T. A. Loving & Company, contractors, who bore the expense.

- (c)—Plumbing repairs—new bathroom fixtures have been installed in the Austin and Tapp buildings. In addition we have had much general repair work, such as re-working a number of sewerage lines and installing new man-holes.
- (d)—Repairing floors—two new tile bathroom floors were laid in the Tapp building. In the hospital 365 sq. yds. of linoleum have been installed, thereby finishing a project started about two years ago. We are now in the process of laying new 2-inch concrete floors in the Austin building which will cover two wards and two sun-parlors.
- (e)—In addition to the above projects much general repair work has been done, namely, re-working three silos, screening buildings, making and installing new doors and windows, repairing farm buildings, re-plastering several bathrooms, over-hauling switchboard, etc.

During the past year we have set out 125 pecan trees, located on each side of the avenue from the highway to the auditorium. This gives a double row of pecan trees on each side of the avenue.

The land has been leveled and terraces constructed in front of the eight new colony buildings which gives each cottage a separate and distinct playground. Side-walks have been constructed running parallel with the cottages. In general, much interest has been taken in beautifying our campus and much grass and shrubbery has been added.

From the standpoint of food we consider the dairy quite important. We have 92 in the herd and average milking 38 cows daily. We have averaged a daily milk production of 155 gallons at an average cost of 25c per gal.

We produce all of the pork consumed, having killed this year 66,318 lbs. and prospects for the coming year are bright as we have 362 hogs on hand. We have recently completed fencing 75 acres land for a permanent hog pasture and have made provision for water supply, having made connection with our main water line.

For the past twelve months we have received 10,914 dozen eggs from our poultry department, an average of 360 eggs per day which cost 10c per dozen to produce. We have not purchased any eggs, pork or milk this year.

In general our crops look very good considering the adverse weather conditions we have experienced this season, and we believe our yield will be fair. During the year we have had or now have under cultivation the following crops:

Corn for housing	225 acres
Corn for ensilage	80 acres
Corn and beans-feed	35 acres
Hay	110 acres
Garden plot	55 acres
Peanuts	6 acres
Sweet potatoes	25 acres
Irish potatoes	22 acres
Cantaloupes	5 acres

Watermelons	14 acres
Soy beans—grazing	15 acres
Tomatoes	10 acres
Snap beans	15 acres

At the end of the year we have on hand the following live-stock:

Mules	15
Pony	1
Brood sows	24
Gilts	15
Boars	3
Shoats and pigs	320
Bulls	4
Cows	45
Heifers	23
Calves	20
Hens	1050
Pullets	498
Roosters	35

Attached hereto is a copy of our financial statement for the years ending June 30, 1937 and June 30, 1938, and a complete farm report.

Respectfully submitted,

S. H. STROUD, *Business Manager.*

STATEMENT OF FARM OPERATIONS FOR THE YEAR 1936-37

46,232 gallons milk @ 60c	\$27,739.20	
3,650 lbs. beef @ 10c	365.00	
67,360 lbs. pork @ 22c	14,819.20	
5,350 lbs. beets @ 2c	107.00	
24,775 lbs. beans string @ 6c	1,486.50	
16,580 lbs. butter @ 10c	1,658.00	
26,850 lbs. cabbage @ 2c	537.00	
8,646 cantaloupes @ 10c	864.60	
1,305 lbs. carrots @ 3c	39.15	
22,220 ears corn @ 2c	444.40	
2,395 lbs. cucumbers @ 3c	71.85	
33,000 lbs. collards @ 2c	660.00	
3,120 lbs. chickens @ 20c	624.00	
2,439 doz. eggs @ 25c	609.75	
6,890 lbs. garden peas @ 5c	344.50	
2,198 lbs. okra @ 10c	219.80	
10,550 lbs. onions @ 3c	316.50	
819 lbs. pecans @ 20c	163.80	
1,108 bu. Irish potatoes @ \$1.00	1,108.00	
2,892 bu. sweet potatoes @ \$1.00	2,892.00	
1,890 lbs. egg-plant @ 10c	189.00	
270 lbs. radish @ 2c	5.40	
17,330 lbs. pumpkins @ 2c	346.60	
10 bu. popcorn @ 85c	8.50	
3,021 lbs. pepper @ 2c	60.42	
30 qts. strawberries @ 10c	3.00	
2,272 qts. dewberries @ 10c	227.20	
11,590 lbs. squash @ 2c	231.80	
57,150 lbs. tomatoes @ 2½c	1,428.75	
30,290 lbs. turnips @ 2c	605.80	
22,470 lbs. turnip greens @ 2c	449.40	
7,500 lbs. tender greens @ 2c	150.00	
175 lbs. lettuce @ 5c	8.75	
5,442 watermelons @ 10c	544.20	

Total	\$59,329.07
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Farm Products Consumed in Production

6,656 bu. corn @ 85c	\$ 5,657.60	
110 bu. soy beans @ \$1.25	137.50	
230 tons ensilage @ \$10.00	2,300.00	
125 tons peavine hay @ \$20.00	2,500.00	10,595.10
Total		\$69,924.17

Less cost of operation	\$21,648.75	
Less cost farm products consumed	10,595.10	32,243.85

Nominal profit	\$37,680.32
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In connection with the above we made the following:

10,150 lbs. lard
35 gallons cucumber pickle
18 gallons cucumber catsup
22 gallons beet pickle
6 bu. cucumbers in brine
3,386 gallons tomatoes canned
4,017 gallons string beans canned
1,146 gallons squash
145 bu. grits
295 bu. corn-meal

STATEMENT OF FARM OPERATIONS FOR THE YEAR 1937-38

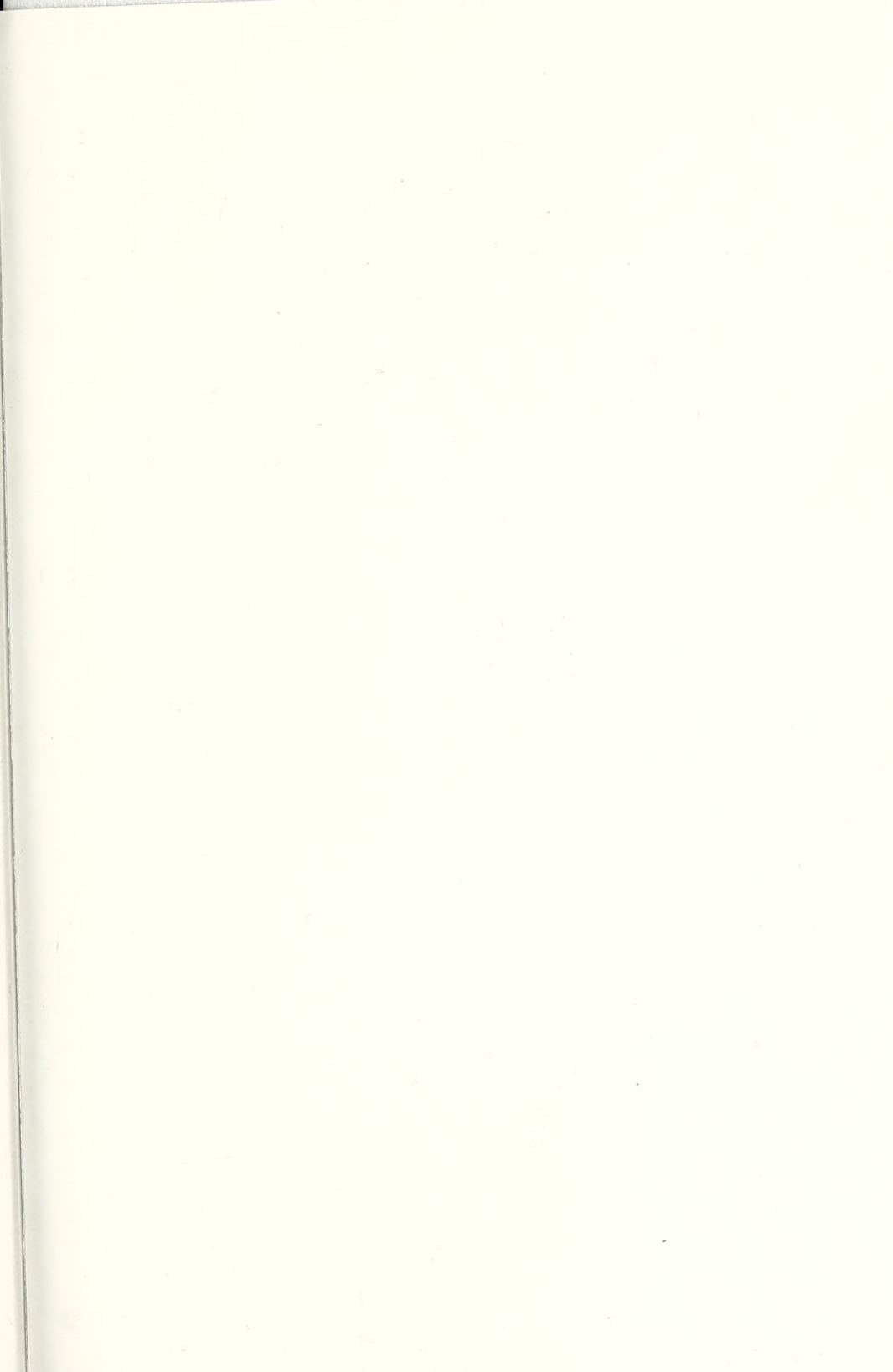
60,327 gallons milk @ 45c	\$27,147.15	
4,090 lbs. beef @ 10c	409.00	
66,318 lbs. pork @ 16c	10,610.88	
36 bu. apples @ 75c	27.00	
5,325 lbs. beets @ 1½c	79.88	
84,588 lbs. cabbage @ 1½c	1,268.82	
2,935 lbs. chickens @ 20c	587.00	
20,760 ears corn @ 1c	207.60	
10,914 doz. eggs @ 20c	2,182.80	
2,610 lbs. cucumbers @ 1½c	39.15	
13,410 lbs. collards @ 2c	268.20	
2 bu. chufas @ \$2.00	4.00	
172 qts. dewberries @ 10c	17.20	
12,750 lbs. garden peas @ 3c	372.50	
28,560 lbs. egg-plant @ 2c	571.20	
10 bu. peanuts @ \$2.00	20.00	
14,790 lbs. onions @ 2c	295.80	
31,930 lbs. squash @ 1c	319.30	
4,905 lbs. okra @ 6c	294.30	
16,183 cantaloupes @ 10c	1,618.30	
8,514 watermelons @ 10c	851.40	
29,570 lbs. tender greens @ 2c	591.40	
3,670 lbs. butter beans @ 10c	367.00	
47,890 lbs. string beans @ 4c	1,915.60	
1,830 lbs. pepper @ 2c	36.60	
2,585 lbs. radish @ 2c	51.70	
20,025 lbs. turnips @ 2c	400.50	
1,294 pumpkins @ 15c	194.10	
985 bu. sweet potatoes @ 75c	738.75	
3,357 bu. Irish potatoes @ 75c	2,517.75	
1,985 lbs. pecans @ 15c	297.75	
Total	\$54,302.63	

Farm Products Consumed in Production

5,175 bu. corn @ 70c	\$ 3,622.50	
389 bu. soy beans @ 80c	311.20	
230 tons ensilage @ \$10.00	2,300.00	
138 tons hay @ \$18.00	2,484.00	8,717.70
Total		\$63,020.33
Less cost of operation	\$29,174.42	
Less cost products consumed	8,717.70	37,892.12
Nominal profit		\$25,128.21

In connection with the above we made the following:

8,550 lbs. lard	
2,030 lbs. sausage	
125 bu. grits	
380 bu. corn-meal	
2,471 gal. beans canned	
1,158 gal. tomatoes canned	
602 gal. pumpkins canned	
258 gal. egg-plant canned	
54 gal. okra canned	
268 gal. squash canned	
12 gal. beets pickled	
12 gal. cucumbers pickled	
2 bbl. cucumbers in brine	



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